# Dripping Springs Independent School District Sycamore Springs Middle School

2023-2024 Goals/Performance Objectives/Strategies



# **Mission Statement**

We ensure all our learners grow their unique talents through future-ready experiences that inspire collaboration, creativity, critical thinking, resilience and compassion. We foster an enduring, intellectual curiosity that empowers learners to understand and positively impact their local and global communities.

# Vision

Inspiring innovation through exploration and discovery.

## **Core Beliefs**

#### **SSMS Beliefs and Commitments**

#### Beliefs:

We believe guiding and fostering critical thinking skills for all learners allows them to positively contribute to society and adapt to their ever-changing environments. We believe it is the collective responsibility of our life changers, the learner, the family and the community to create a safe, compassionate and diverse environment in order to cultivate, celebrate and foster the strengths and differences of each learner.

#### Commitments:

We are committed to providing authentic future-ready and purposeful, life-worthy learning experiences.

We are committed to building genuine relationships that support a diverse community of acceptance, respect, integrity, accountability, kindness and compassion.

We are committed to entrusting the staff, the family, and the community as collaborators and innovators to support students on their path towards personal excellence.

We are committed to modeling life-long learning by valuing and encouraging unique independent thinking, risk-taking, creativity and determination.

#### **District Core Beliefs**

Each Child has unique worth and potential.

Our schools and our staff have the power to positively change each child's life.

It is the responsibility of the school district, the student, the family, and the community together to identify, nurture, and develop each child's individual talent and passion.

Responsibility for learning must be scaffolded over time to the learner.

# **Table of Contents**

Go	pals ( )	
	Goal 1: Student Achievement: DSISD Life Changers will provide an environment and learning experiences that encourage skillful problem-solving where all students realize academic growth.	4
	Goal 2: Staff Quality, Recruitment, and Retention: DSISD will hire, develop, and retain quality staff to ensure Life Changers serve in every position.	
	Goal 3: School Culture, Communication, and Compliance: All students will be educated in a safe environment that promotes collaborative and positive communication within	1
	the organization that effectively and efficiently manages operational, programmatic, and fiscal compliance.	
	Goal 4: Social-Emotional, Mental, and Health Wellness: DSISD will support and enhance students' social well-being, attitudes, relationships, academic performance, and perceptions of classroom and school climate through comprehensive counseling and health wellness program designed to address student needs.	1.
	Goal 5: Parent Engagement: DSISD will increase parent engagement and stakeholder involvement at both the campus and district level by making families feel welcomed through building meaningful connections and increased communication throughout the district and on all campuses.	1:

# Goals

### Goal 1: Student Achievement:

DSISD Life Changers will provide an environment and learning experiences that encourage skillful problem-solving where all students realize academic growth.

**Performance Objective 1:** Student growth and achievement will be realized to ensure access for all students through the alignment of district and campus instructional systems, support, and resources as measured and monitored with growth in diagnostic, formative, and summative assessments.

#### **HB3 Goal**

Evaluation Data Sources: STAAR/EOC/TELPAS/MAP/TPRI/Common Formative Assessments/Attendance/Course Completion/Professional Learning Opportunities/

Strategy 1 Details	Reviews			
Strategy 1: Instruction: The campus will provide TEKS based, evidence-based, instructional resources, instructional		Formative		
planning, professional development, and instructional technology across all subject areas. The campus utilizes a purposeful master schedule to provide team planning. Teachers will analyze common assessment results by student by skill to make instructional adjustments to Tier I and Tier 2 instruction. The focus will be on overall student growth and success by working towards improving instructional practices for all students.	Sept	Nov	Mar	May
Strategy's Expected Result/Impact: Teachers will meet weekly in their content PLCs to analyze student data to guide instruction and to identify students who need Tier 2 interventions.  Staff Responsible for Monitoring: Campus administrators, Instructional Coaches, Leadership Team				
Strategy 2 Details	Reviews			
Strategy 2: Reading/Writing/ELA: ELA teachers will provide TEKS-based, evidenced-based, instructional resources,				Summative
instructional planning, professional development, and instructional technology. ELA teachers will use a common writing rubric from 6-8 grade to analyze student performance.	Sept	Nov	Mar	May
<b>Strategy's Expected Result/Impact:</b> An overall increase in 6-8 reading STAAR scores, including the number of students who meet and master the STAAR.				
Staff Responsible for Monitoring: Campus administrators, Instructional Coach, ELA Department Chair				

Strategy 3 Details		Rev	views				
Strategy 3: Math: Math teachers will provide TEKS-based, evidenced-based, instructional resources, instructional planning,		Formative Sept Nov Mar					
professional development, and instructional technology.	Sept	Nov	Mar	May			
<b>Strategy's Expected Result/Impact:</b> An overall increase in 6-8 math and Algebra I STAAR scores, including the number of students who meet and master the STAAR.							
Staff Responsible for Monitoring: Campus administration, Instructional Coach, and Math Department Chair							
Strategy 4 Details		Rev	iews				
Strategy 4: Science: Science teachers will provide TEKS-based, evidenced-based, instructional resources, instructional		Formative		Summative			
planning, professional development, and instructional technology. Science teachers will focus on student mastery of learning targets (essential standards) and evaluate student performance regularly on common performance assessments.	Sept	Nov	Mar	May			
Strategy's Expected Result/Impact: An overall increase in science STAAR scores, including the number of students who meet and master the STAAR.							
Staff Responsible for Monitoring: Campus administration, Instructional Coach, Science Department Chair							
Strategy 5 Details	Reviews			Reviews			
Strategy 5: Social Studies: Social Studies teachers will provide TEKS-based, evidenced-based, instructional resources,	Formative			Summative			
ructional planning, professional development, and instructional technology. Social Studies teachers will focus on using strategy of Document Based Questions to develop students critical thinking skills.	Sept	Nov	Mar	May			
Strategy's Expected Result/Impact: An overall increase in social studies STAAR scores, including the number of students who meet and master the STAAR.							
Staff Responsible for Monitoring: Campus administration, Instructional Coach, SS Dept. Chair							
Strategy 6 Details	Reviews						
Strategy 6: Electives: Teachers will focus on creativity, innovation, and meaningful engagement to increase student		Formative		Summative			
success and confidence in all areas.  Strategy's Expected Result/Impact: Campus attendance will be 99% or higher for the school year.	Sept	Nov	Mar	May			
Staff Responsible for Monitoring: Administrators, attendance clerk.							
Strategy 7 Details	Reviews						
Strategy 7: Progress Monitoring: Teachers will monitor student progress through regular universal screeners for reading	Formative			Summative			
and math while utilizing data to guide instruction.	Sept	Nov	Mar	May			
<b>Strategy's Expected Result/Impact:</b> MAP results will be analyzed by the end of September and students identified for Tier 3 instruction will be scheduled into support classes. 100% of students will show growth in Math and ELAR NWEA MAP assessment when comparing BOY to EOY							
Staff Responsible for Monitoring: Assistant Principal, math interventionist, ELA interventionist.							

Strategy 8 Details		Rev	views			
<b>Strategy 8:</b> Multi-Tiered System of Support (Response to Intervention): Teachers will identify struggling learners through		Formative		Summative		
the MTSS (RTI) process and provide instructional methods such as intervention/tutorials for all STAAR/EOC tested subjects.	Sept	Nov	Mar	May		
Strategy's Expected Result/Impact: Tiered intervention taking place daily during Tiger WIN time will support students in achieving mastery.						
<b>Staff Responsible for Monitoring:</b> English and math teachers, administrators, instructional coaches.						
Strategy 9 Details		Rev	views			
Strategy 9: Data and Assessment: The campus will utilize district assessment procedures to support teachers in the analysis		Formative	_	Summative		
of data and in making real-time adjustments to both classroom and student-specific instruction.  Strategy's Expected Result/Impact: Teachers will analyze student performance on common formative assessments	Sept	Nov	Mar	May		
by student by skill and make instructional decisions to enhance mastery for all students.						
Staff Responsible for Monitoring: administrators, department chairs, instructional coaches						
Strategy 10 Details	Reviews			Reviews		
Strategy 10: English Learners: The campus will focus on the development of academic language proficiency level	Formative			Formative	Summative	
scriptions for listening, speaking, reading and writing.  Strategy's Expected Result/Impact: Each Emergent Bilingual student will show growth in their TELPAS Composite		Nov	Mar	May		
score.						
Staff Responsible for Monitoring: ESL Coordinator and ESL Administrator.						
Strategy 11 Details		Rev	iews			
<b>Strategy 11:</b> Special Education Services: The campus will focus on purposeful instructional planning to enhance content		Formative		Summative		
knowledge of special education teachers for increased academic achievement of students receiving services as identified through the ARD process and documented in their IEP. The campus will follow district established procedures for child find, referrals and evaluations.	Sept	Nov	Mar	May		
Strategy's Expected Result/Impact: Ensure compliance with special education programming. Provide necessary training and support to meet the needs of various abilities.						
Staff Responsible for Monitoring: Instructional coaches, administrators, and special education department chair.						
Strategy 12 Details	Reviews					
Strategy 12: Dyslexia Services: Students with dyslexia will be identified and evaluated in a timely manner.	Formative			Summative		
Accommodations and systematic instruction aligned to the requirements of the Texas Dyslexia Handbook will be provided.	Sept	Nov	Mar	May		
<b>Strategy's Expected Result/Impact:</b> Students qualifying for dyslexia services will receive services and support. Frequent progress monitoring will occur.						
<b>Staff Responsible for Monitoring:</b> Dyslexia teacher, campus administrator, District Dyslexia Supervisor/ Administrator						

Strategy 13 Details		Rev	views	
Strategy 13: 504 Services: Campus administrators will ensure documentation of student accommodations based on				Summative
evaluations/data and aligned directly to the student's disability. Teachers will access their student's 504 plans and consistently provide the agreed upon accommodations to ensure ADA compliance for all students with disabilities. The	Sept	Nov	Mar	May
campus will adhere to established procedures for child find, referrals and evaluations.				
Strategy's Expected Result/Impact: Academic success for students identified under Section 504.				
Staff Responsible for Monitoring: Special services staff, 504 coordinator				
Strategy 14 Details		Rev	views	
Strategy 14: Accelerated Instruction for At-Risk Students: Accelerated instruction will be provided for all students not	Formative Summ			Summative
meeting the minimum standard on state assessments. These supplemental instructional opportunities can be provided by enrichment classes and other methods during the school year and/or during summer school programs.	Sept	Nov	Mar	May
Strategy's Expected Result/Impact: Students needing accelerated instruction will make score improvements on state assessments.				
Staff Responsible for Monitoring: ELA and Math department chairs, administration.				
Strategy 15 Details		Rev	views	•
<b>Strategy 15:</b> Gifted and Talented: Teachers of G/T students will receive the appropriate amount of professional		Formative		Summative
development (30 hours initial training, 6-hour annual update). The campus will adhere to established guidelines for GT nominations, screening, selection and placement.	Sept	Nov	Mar	May
Strategy's Expected Result/Impact: Higher engagement and identification of GT students on campus.				
Staff Responsible for Monitoring: District GT Coordinator, Campus Administrator				
Strategy 16 Details		Rev	views	
Strategy 16: Technology: The campus will provide innovative practices such as blended learning, to enhance digital	Formative Summ			Summative
citizenship, implement technology and digital learning lessons while delivering instruction. The campus provides access to technology (hardware and software) for the purposes of teaching and learning for students and staff.	Sept Nov		Mar	May
Strategy's Expected Result/Impact: Students will utilize technology daily through Canvas Learning Management System to complete and submit school work and develop technology proficiency.				
<b>Staff Responsible for Monitoring:</b> Facilitator of Learning and Innovation, Teachers.		1	1	İ

Strategy 17 Details		Reviews			
Strategy 17: Successful Transitions: The campus provides academic counseling support services to elementary school		Formative			
students transitioning to middle school and middle school students transitioning to the high school campus.	Sept	Nov	Mar	May	
<b>Strategy's Expected Result/Impact:</b> 5t grade students will learn about the course selection process (required versus elective courses) and counselors will teach students how to request courses in Skyward. 8th grade students will complete a career survey and meet with high school counselors to learn about pathways and elective opportunities at the high school.					
Staff Responsible for Monitoring: Campus Counselor, High School counselors					
Strategy 18 Details	Reviews				
Strategy 18: Increasing Attendance, Drop-Out Prevention: The campus will monitor attendance to provide intervention,	Formative			Summative	
apports and a plan for the school year.		Nov	Mar	May	
Strategy's Expected Result/Impact: Attendance rate of 99% or higher for the school year.  Staff Responsible for Monitoring: Attendance clerk, administration					
Strategy 19 Details		Rev	iews		
Strategy 19: DAEP: The campus will monitor performance data of students served in the DAEP including student groups		Formative		Summative	
served, attendance rates, pre- post- assessment results, dropout rates, graduation rates and recidivism rates.	Sept	Nov	Mar	May	
Strategy's Expected Result/Impact: Students in DAEP will not fall behind academically and will transition successfully back to campus.					
Staff Responsible for Monitoring: DAEP Supervisor, home campus administrator and counselor					
No Progress Accomplished — Continue/Modify	X Discor	ntinue	1	_I	

Goal 2: Staff Quality, Recruitment, and Retention:

DSISD will hire, develop, and retain quality staff to ensure Life Changers serve in every position.

**Performance Objective 1:** The campus will hire high-quality staff, and highly qualified paraprofessionals and develop, empower and sustain leaders who are committed to the vision and mission of the district.

Evaluation Data Sources: Paraprofessional Compliance Report, TEA Equity Plan, Retention Reports, ADDS data, Increased Student Achievement

Strategy 1 Details		Rev	iews	
Strategy 1: Attract/Retain Staff: The campus will attract and retain highly qualified teachers for instruction and		Formative		Summative
intervention/tutorials. The teacher mentoring system will be used to support and retain teachers.	Sept	Nov	Mar	May
Strategy's Expected Result/Impact: The campus will continue to utilize a rigorous hiring practice to attract staff that has an aligned vision and core beliefs for student learning. New staff will partner with a mentor for ongoing support throughout the year. The campus leadership team will meet quarterly with new staff to identify areas of support and celebrate accomplishments.  Staff Responsible for Monitoring: Campus administration and instructional coaches.				
No Progress Continue/Modify	X Discon	tinue		

**Goal 2:** Staff Quality, Recruitment, and Retention:

DSISD will hire, develop, and retain quality staff to ensure Life Changers serve in every position.

**Performance Objective 2:** Professional Development: The district will continue to build on mentor training and structures of support for new educators, administrators, and staff.

**Evaluation Data Sources:** A mentoring system will be utilized to support and retain all staff to support student with evidenced based outcomes utilizing a pre-survey, mid-year survey, and end of year survey.

Strategy 1 Details		Rev	iews	
Strategy 1: Professional Development: The campus will provide information and access to professional development for		Formative		Summative
teachers, administrators, paraprofessionals, and other staff as needed. The campus will utilize the expertise of embedded professional development with the use of instructional coaches. The use of strategic master scheduling to provide a	Sept	Nov	Mar	May
common planning will be continued.				
Strategy's Expected Result/Impact: Greater understanding and implementation of best practices.				
Staff Responsible for Monitoring: Principal, Instructional Coaches, Assistant Principals, Director of Secondary				
Education				
No Progress Complished Continue/Modify	X Discon	tinue		

**Goal 2:** Staff Quality, Recruitment, and Retention:

DSISD will hire, develop, and retain quality staff to ensure Life Changers serve in every position.

Performance Objective 3: Retention: The district will retain highly qualified staff.

**Evaluation Data Sources:** The retention rates of Life Changers will increase year over year.

Strategy 1 Details		Rev	iews	
Strategy 1: Retain Staff: New staff will partner with a mentor for ongoing support and timely professional learning		Formative		Summative
throughout the year. The Instructional Coach will provide coaching support to improve instructional practices as determined.	Sept	Nov	Mar	May
Strategy's Expected Result/Impact: The retention rates of Life Changers will increase year over year.  Staff Responsible for Monitoring: Campus Administration, Mentors and Instructional Coaches				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

## **Goal 3:** School Culture, Communication, and Compliance:

All students will be educated in a safe environment that promotes collaborative and positive communication within the organization that effectively and efficiently manages operational, programmatic, and fiscal compliance.

**Performance Objective 1:** The district will ensure campus/district safety, by providing resources to support district operations, engage parents and families in frequent and ongoing communications, and utilize fiscal transparency.

Evaluation Data Sources: Incident Reports, Budgets, Communications, Surveys

Strategy 1 Details		Reviews							
Strategy 1: Goal Setting (CNA/CIP): The campus has an established site-based decision making committee that focuses on		Formative		Summative					
the campus improvement planning process, and carries out responsibilities such as, but not limited to, the campus calendar, professional development plans, budgets, accountability requirements, drop-out and attendance rates, Federal/state requirements, etc.  Strategy's Expected Result/Impact: Campus Advisory Committee meetings will maintain agendas, sign-in sheets and meeting notes.  Staff Responsible for Monitoring: Principal	Sept	Nov	Mar	May					
Strategy 2 Details	Reviews								
Strategy 2: Fiscal Compliance: To increase program effectiveness, eliminate duplication, and reduce fragmentation of	Formative			Summative					
instructional programs, the campus will coordinate with the district in regards to budgets and federal (TI, TII, TIII, TIV), state (SCE, SAMP), and local funds to provide appropriate programs, instruction, and services to all students while maximizing the impact of available resources.	Sept	Nov	Mar	May					
Strategy's Expected Result/Impact: Campus will ensure efficient use of budget and align expenditures to student needs.  Staff Responsible for Monitoring: Principal									
Strategy 3 Details		Reviews							
Strategy 3: Public Meeting: The campus holds an annual public meeting upon receipt of campus ratings from the Texas	Formative Summat			Formative			Formative		Summative
Education Agency regarding performance and the campus improvement plan.  Strategy's Expected Result/Impact: Campus will maintain an updated CIP and post to the campus website.  Staff Responsible for Monitoring: Principal	Sept	Nov	Mar	May					

Strategy 4 Details		Rev	views	
Strategy 4: Student Safety: The campus will utilize district aligned communication channels with area emergency		Formative		Summative
operations departments, provide training, manage security coverage, update the Emergency Operations Procedures, and conduct safety/security audits. Equipment, hardware and software updates will be acquired as needed to enhance campus	Sept	Nov	Mar	May
security measures. The campus will conduct safety drills, require visitor sign in and badges, ensure perimeter doors are				
locked and other precautions, as necessary.				
Strategy's Expected Result/Impact: Campus concerns regarding safety will be processed in a timely manner.				
Staff Responsible for Monitoring: Principal				
No Progress Accomplished Continue/Modify	X Discor	tinue		

Goal 4: Social-Emotional, Mental, and Health Wellness:

DSISD will support and enhance students' social well-being, attitudes, relationships, academic performance, and perceptions of classroom and school climate through comprehensive counseling and health wellness program designed to address student needs.

**Performance Objective 1:** Promote social-emotional, mental, and health wellness for all students by increasing access to developed responsive support services as measured by surveys and feedback from students, parents, and staff.

Evaluation Data Sources: Survey data, response plans, counselor/MHP support data/MTSS operational reports,

Strategy 1 Details	Reviews			
Strategy 1: Early Intervention: The campus will follow the district provided comprehensive school counseling program and		Formative		Summative
guidance services to support identified student needs regarding early mental health intervention, suicide prevention, dating violence, conflict resolution, use of tobacco, and drug/violence prevention/intervention. The district will integrate best practices on positive behavior interventions and support, grief-informed and trauma-informed care.  Strategy's Expected Result/Impact: Students will receive services and interventions related to their presented needs.	Sept	Nov	Mar	May
Social, emotional, and academic growth will result in this responsive approach.  Staff Responsible for Monitoring: Principal, Counselor and Nurse				
Strategy 2 Details	Reviews			_
Strategy 2: Addressing Abuse: The campus will adhere to the district policy addressing sexual abuse, sex trafficking, and	Formative			Summative
other maltreatment of children which includes methods for staff, student and parent awareness including prevention techniques and warning signs of victims, actions for the safety and counseling of the victims and CPS reporting by staff and administrators.	Sept	Nov	Mar	May
Strategy's Expected Result/Impact: The campus will equip staff and all stakeholders, as reasonable and necessary, with professional development to assist with understanding, identifying, and responding to child maltreatment.  Staff Responsible for Monitoring: Principal, Counselor and Nurse				
Strategy 3 Details		Rev	views	
Strategy 3: Anti-Bullying: The campus will ensure that the discipline management program provides for prevention,		Formative		Summative
intervention, and education concerning unwanted physical and/or verbal aggression, sexual harassment, cyber-bullying, bullying harassment on campus, school grounds, and in school vehicles. The district maintains an anti-bullying policy and will increase student awareness of the tip line.	Sept	Nov	Mar	May
Strategy's Expected Result/Impact: Bullying referrals will decrease as a result of the bullying protocols and policy adherence by students and staff.				
Staff Responsible for Monitoring: Principal and Counselor				

Strategy 4 Details	Reviews			
<b>Strategy 4:</b> SEL: Build capacity with teacher professional development of SEL and additional professional counseling support within the district to address instructional loss, isolation, and anticipated increase in emotional distress as a result of the pandemic. The campus utilizes LEAD as an SEL program.	Formative			Summative
	Sept	Nov	Mar	May
<b>Strategy's Expected Result/Impact:</b> Data showing increases in student sense of belonging, resilience, and self-awareness skills. Academic achievement will increase.				
Staff Responsible for Monitoring: Principal and Counselor				
Strategy 5 Details	Reviews			
Strategy 5: SEL: Follow the district created TEKS-aligned comprehensive counseling curriculum that includes supports for elementary and secondary campuses.  Strategy's Expected Result/Impact: Utilization of social-emotional curriculum supports within lesson design.  Learner growth as indicated through surveys.	Formative			Summative
	Sept	Nov	Mar	May
Staff Responsible for Monitoring: Principal				
No Progress Continue/Modify	X Discor	ntinue	•	•

## **Goal 5:** Parent Engagement:

DSISD will increase parent engagement and stakeholder involvement at both the campus and district level by making families feel welcomed through building meaningful connections and increased communication throughout the district and on all campuses.

**Performance Objective 1:** An increase in parental engagement through participation in campus/district events, positive connections to campus/district with an increase in overall communication throughout the district.

**Evaluation Data Sources:** Culture/Climate Survey results, sign-in sheets for district/campus events.

Strategy 1 Details	Reviews			
<b>Strategy 1:</b> Parent and Family Engagement: The campus will educate and inform families about campus/district programs and services prior to the event to build capacity, understanding, and importance of parent and family engagement. A variety of communication methods will be used, in a language that parent can understand, including, but not limited to websites/	Formative			Summative
	Sept	Nov	Mar	May
social media, emails, school marquee, local newspaper communications, meet the teacher night, open house, report card pickup, parent/guardian meetings, etc.				
<b>Strategy's Expected Result/Impact:</b> Increased participation in events and programs noted in sign-in sheets. Use of climate/culture survey data along with website analytics will support feedback on implementation.				
Staff Responsible for Monitoring: Principal				
Strategy 2 Details		Rev	iews	•
Strategy 2: Communicating Student Achievement to Parents: The campus will provide consistent, timely, and accurate		Rev Formative	iews	Summative
	Sept		iews Mar	Summative May
Strategy 2: Communicating Student Achievement to Parents: The campus will provide consistent, timely, and accurate communication to parents on individual student achievement data through a variety of methods such as, but not limited to	Sept	Formative		
Strategy 2: Communicating Student Achievement to Parents: The campus will provide consistent, timely, and accurate communication to parents on individual student achievement data through a variety of methods such as, but not limited to student work samples, progress report updates, report cards, parent-teacher conferences, phone calls, etc.  Strategy's Expected Result/Impact: Increased partnerships with parents and families and an increase in student	Sept	Formative		

## **Goal 5:** Parent Engagement:

DSISD will increase parent engagement and stakeholder involvement at both the campus and district level by making families feel welcomed through building meaningful connections and increased communication throughout the district and on all campuses.

**Performance Objective 2:** Increase communication initiatives to strengthen open and transparent two-way communication with all stakeholders.

**Evaluation Data Sources:** Utilize data from relevant surveys and feedback, sign-in sheets, community feedback.

Strategy 1 Details	Reviews			
Strategy 1: Increase opportunities for authentic engagement of parents, residents, community members, and business	Formative			Summative
partners.	Sept	Nov	Mar	May
<b>Strategy's Expected Result/Impact:</b> Review of increased partnerships and engagement through events, promotions, social media, etc.	-			
Staff Responsible for Monitoring: Principal				
Strategy 2 Details	Reviews			
Strategy 2: Ensure transparency, clarity, frequency, and timeliness of internal and external communications.  Strategy's Expected Result/Impact: Increased clarity and consistency with district and school communication as evidenced through community and climate surveys and feedback.	Formative			Summative
	Sept	Nov	Mar	May
Staff Responsible for Monitoring: Principal				
Strategy 3 Details	Reviews			
Strategy 3: Communication: Promote and enhance communication and collaboration across the organization.	Formative			Summative
Strategy's Expected Result/Impact: Increased coherence and clarity within district departments and all campuses.	Sept	Nov	Mar	May
Staff Responsible for Monitoring: Principal				
No Progress Continue/Modify	X Discor	itinue	•	•